In the Matter of:

Public Meeting

Reporter's Transcript of Proceedings

March 21, 2024



3200 East Camelback Road, Suite 177 Phoenix, Arizona 85018

PUBLIC MEETING

)

))

)

)

)

In the Matter of:

Ecobat Lithium Battery Recycling Casa Grande RCRA Part B Permit Pre-Application Public Meeting

REPORTER'S TRANSCRIPT OF PROCEEDINGS

Casa Grande, Arizona March 21, 2024 6:13 p.m.

REPORTED BY: TERESA A. WATSON, RMR Certified Reporter Certificate No. 50876

PREPARED FOR: ASCII/Condensed

(Certified Copy)



	2
1	THE PUBLIC MEETING was taken at 6:13 p.m., on
2	Thursday, March 21, 2024, at the Radisson Hotel Casa Grande,
3	777 North Pinal Avenue, Casa Grande, Arizona, before TERESA A.
4	WATSON, Registered Merit Reporter, and a Certified Reporter in
5	and for the State of Arizona, County of Maricopa, pursuant to
6	the Rules of Civil Procedure.
7	
8	PARTICIPANTS:
9	Mr. Eric Knowles, Plant Manager Mr. Brett Horton, VP Operations and Technical
10	Mr. Mike Buckantz, Environmental Technical Support Mr. Mark Hoffman, Environmental Director
11	Ms. Jennifer Fieber, Associates Environmental, Consultant
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	Griffin Group International 888.529.9990 602.264.2230

	3
1	PROCEEDINGS
2	
3	MR. BUCKANTZ: Well, thank you for coming this
4	evening. I'm Mike Buckantz with Ecobat, and we have some others
5	in the room that Eric will introduce. We're here to talk about
б	our lithium battery recycling facility that's going up here in
7	Casa Grande, and it's just now recently become operational. The
8	purpose of the plant is, as the name suggests, to recycle
9	lithium batteries.
10	There's a growing population of lithium batteries
11	out there in everything from, you know, lawn mowers to laptops,
12	and certainly in electrical vehicles, and as those batteries
13	become an increasing portion of the battery population, they're
14	going to need to be recycled, and we are trying to fill the need
15	for those recycling services so that we can take those
16	batteries, as Eric will explain, shred them, separate them into
17	some of their material components.
18	Then we'll turn around and sell to manufacturers,
19	who will most likely turn them back into a lithium battery. And
20	that process will be a lot more effective from an environmental
21	standpoint to and especially in the sense of not having to
22	mine lithium material to make batteries in the future, similar
23	to the way lead acid batteries are a closed-loop recycling
24	system.
25	We're here tonight because in order to store



	1
1	4 batteries at our facility, we need to get a what's called a
2	Part B permit from these gentlemen here from the Arizona
3	Department of Environmental Quality. One of the requirements to
4	obtain that permit is to have a pre-application meeting. This
5	meeting was noticed in several different ways, including two
6	different newspapers, and in English and in Spanish, and on the
7	radio.
8	And we're glad that you guys are here, and we're
9	also glad that we're clearly not not a particular not a
10	particularly controversial source. Otherwise, people would be
11	beating down our doors. So we feel pretty good about that.
12	Before I turn it over to Eric, I will let you
13	guys know that we are transcribing the meeting today. So when
14	the time comes at the end for questions and we'll be taking
15	questions. We'll provide those responses in the application
16	document that we'll submit to ADEQ. So please, only one speaker
17	at a time, and if you do ask a question at the end, please state
18	your name and affiliation, and make your comment or ask your
19	question, and then we'll be sure to record that. So Teresa here
20	can get that all done for us.
21	And we appreciate your time this evening, and
22	hopefully we'll make good use of it. And with that, Eric
23	Knowles, who is the plant manager here for the lithium facility.
24	MR. KNOWLES: Thanks, Mike.
25	So here's a little overview of the agenda
	Griffin Group International 888.529.9990 602.264.2230

1	5 tonight. So we'll we'll start by introducing the staff.
2	We'll discuss the operations of the Ecobat Solutions Recycling
3	Facility. We'll talk about location, operations. We'll talk
4	about the RCRA Part B permit application process and the
5	operations that are subject to the permit requirements. So this
6	will be covered in the slide.
7	Safety, environmental protection features that we
8	have, other facility and environmental permits, and then public
9	participation will be at the end. So there will be some links
10	at the end that I'll that I'll put down that you can jot down
11	and/or take a picture of, and then we'll have a public comment
12	period, so
13	So I am Eric Knowles. I'm the plant manager for
14	our facility here in Casa Grande. We have Mark Hoffman in the
15	back. He's our environmental director. I have Mike Buckantz
16	who was just up there. He's our technical support,
17	environmental. And Jennifer Fieber, she's in the back. She's
18	an associate environmental consultant. We have Brett Horton,
19	our VP of Operations. So he's here to support us, also.
20	So here's a site location. This is an aerial
21	view. We're on 1474 North VIP Boulevard. Approximately 10
22	acres on the site there. It's kind of hard to see, but we've
23	got the storage areas outlined that we'll be talking about here.
24	Here's a here's a picture of the front.
25	There's the pre-application meeting sign that we posted out
	-A- Criffin Group International



	б
1	front there for everybody to to either email or call, make
2	comments and let them know of this meeting date here, so
3	So here's the general concept that we'll be
4	that we'll be going through. The first stage will be
5	collection. So there's a process to collect the different
6	batteries. So we're trying to recycle lithium-ion batteries.
7	We will take those batteries, and then depending on what type of
8	batteries they are, we could potentially need to discharge or
9	dismantle them based on what state they come in.
10	So if if they are a larger ESS module, we
11	might have to break it down a little bit to get it through the
12	process. If they come in fully charged, we might need to
13	discharge that battery to put it back into the grid. We could
14	even potentially use that on site. So we would discharge,
15	diagnose, dismantle, if needed, and then after that point, we
16	can take those batteries and we can run them through the
17	shredding process. And that's where we would begin to break
18	them down and then reprocess or refine the minerals out of those
19	batteries.
20	After we crush the batteries, we shred them.
21	They will go through a separations process where we will take
22	the black mass out of the batteries, and we'll put it in a bag.
23	We'll take the copper, the aluminum and the plastics, and those

24 are all payables or streams that we'll have that we can sell
25 back to the market.



1	7 The dark circle or dark square there is where we
2	will live at our site. Eventually, we can take that black mass
3	off, we can go to hydromet, they can process it further, get it
4	down to the base minerals there, and then put it back into
5	the into the battery life cycle, so
6	So some of the features that we that we have
7	at our processing facility is we use inert gas. So we're going
8	to use nitrogen, and we're going to shred under water or not
9	under water with water, to mitigate the risk of potential
10	thermal runaway. So the nitrogen will make the environment that
11	the batteries are getting getting shredded inert so that the
12	fire risk is reduced. The water helps with that, also.
13	It's a closed-loop water system, so at this point
14	we're water negative. We're actually adding having to add
15	water into the system to keep the process going. So we won't
16	be we won't be bleeding any water into the wastewater system.
17	It will be it will be a process where we'll actually use
18	water in small quantities, not very much.
19	We have emissions control. So we have wet
20	scrubbers on the shredding system, and we have we have a
21	baghouse on the separation system. So we'll collect any of the
22	VOC emissions, and we'll be able to get any of the particulates
23	out of the shredding system using the baghouse.
24	The operation is indoors. So we're going to run
25	indoors. It's when the plant is running, there's very little
	Griffin Group International 888.529.9990 602.264.2230

1	8 noise that you can hear outside of the building. You actually
2	have to walk through the door, walk into the building to
3	understand if the plant's running or not.
4	And other than that, there's very there's
5	very there's no dust, hardly any dust that comes out of
6	the out of the process either, so environmentally friendly.
7	It's good.
8	Here's a few examples of some of the some of
9	the devices that we'll have. We'll have we'll have
10	containers that are similar to those, those orange containers
11	there that we'll store batteries in, and that's part of this
12	process, is getting approved to be able to store batteries on
13	the site.
14	When the batteries come in, they'll go through a
15	really extensive process of inspection when they arrive on site,
16	and then they will get put into the appropriate storage area,
17	depending on the state at which they arrive and the type of
18	battery they are. So we take a thermal camera, we will we
19	will inspect them to check and monitor the temperature and make
20	sure that they're okay. Anything that's questionable, we'll
21	probably run right through the process immediately. If it's
22	not if it's if it's in a good state, we can move it to the
23	appropriate storage area and get it ready for processing when
24	the time comes.
25	We have thermal cameras that are in the in



Reporter's Transcript of Proceedings

1	9 the in the building that are that are positioned and
2	pointing at these storage areas. So we have 24-hour coverage of
3	the storage areas, and we have a monitoring system that will
4	that will notify us if those if we have any thermal event in
5	those storage areas. So if it's 10:00 p.m., nobody's in the
б	building and I have a have a fire that's happening, the
7	camera will pick it up, and it will notify me first, and then I
8	can react, and we can we can move in. In addition to that,
9	we will have a detailed monitoring process where we inspect
10	these areas every day. We log them and we track those
11	temperatures, so
12	Here's a few other examples of these are our
13	facilities in the UK and in Germany of what the site will look
14	like. So batteries batteries come in. This is a device in
15	the upper left that we can actually have say Lucid's
16	having an EV battery that's getting ready to run away. We can
17	take that device. We can run over there. We can put it in
18	there. We can seal it up. We can bring it back to our
19	facility, and we can process it, and we can transport it safely
20	over the road.
21	The building in the middle, they run batteries in
22	there, and that's where they're going to store them and keep
23	them keep them out of the weather. Yeah.
24	Bottom right there, it's a team of people
25	actually dismantling some EVs there. That's the EV required to
	Griffin Group International 888.529.9990 602.264.2230

	10
1	perform that work, so
2	MR. HOFFMAN: And I note on those boxes, they
3	have certain requirements in Europe. They have they're a
4	little bit of ahead of us, as they legislate a lot in Europe.
5	So to move a battery that could be damaged or have a thermal
6	issue, you have to have a certain certification, and so the box
7	that's on the top left actually is certified in Europe. It's
8	not certified here because there isn't a certification
9	necessarily required. I think we'll see the legislation go that
10	direction, but it is a really valuable service that we offer, in
11	Europe especially, from a community perspective.
12	If there's ever a hot battery or if somebody ever
13	calls, the ability to kind of remove that from the public and
14	bring it to an area where we're able to handle that battery,
15	because once they start getting hot, unless you submerge them
16	under water, they typically don't you know, they typically
17	don't reverse.
18	MAYOR MCFARLAND: I'm sorry. This is Mayor Craig
19	McFarland. I was going to hold my questions, but since you're
20	on this piece about Lucid, we've had a couple Lucid fires, and
21	so what's to keep you from having one of those devices at Lucid?
22	MR, HOFFMAN: So we're commercially in
23	conversations with Lucid, and we are continuing to interact with
24	them.
25	MAYOR MCFARLAND: And the fire department?
	Griffin Group International 888.529.9990 602.264.2230

1	11 MR. KNOWLES: Yeah. So we're working with the
2	fire marshal right now, also, and we're going to partner with
3	his HAZMAT team to actually do some controlled burns and
4	understand what those lithium fires and how to react and what's
5	effective in that process. So we've actually purchased a couple
б	F500 fire extinguishers, which are lithium specific, and we're
7	going to go through some training with the fire department and
8	those batteries, and we will probably invite Lucid to that
9	event, also.
10	MAYOR MCFARLAND: Okay. That would be great.
11	MR. KNOWLES: So we can build those bridges
12	there.
13	MAYOR MCFARLAND: If we could all communicate,
14	that would be great.
15	MR. KNOWLES: Yeah. Yeah. We've been with
16	Ryan Pass, so the fire marshal, we've been I've been in
17	contact with him quite often, so
18	MAYOR MCFARLAND: Okay. Well, you have my card,
19	too, so if you need some help in that area, let me know.
20	MR, HOFFMAN: Will do.
21	MR. KNOWLES: So here's a rendering of what the
22	plant looks like. So it's basically this is this is a
23	shaker table. So we could dump the batteries on the front of
24	the front of this front of the process here. It will
25	shake. It will feed these conveyor belts that go into



12

shredders. 1 2 So we have the first stage of shredding where we 3 cut it down to one-inch shred, and then we have a second stage of shredding where we cut it down into 5/8ths-inch shred, and 4 5 then it will move down the conveyor. It will split off, and at 6 that point we're just starting to try to liberate the different 7 oils from the batteries so that we can separate them in the 8 shredding -- in the separations process. 9 So this is -- this is a rendering over here on 10 the right of the separations process. So, basically, we're just using vacuum or suction. So we're pulling the dried shred 11 12 through the process, and we're screening out the black mass at 13 the first stage, and then we start to remove the metals by 14 density. So the heaviers come out first, and then so we'll get 15 the copper out, then we'll get the aluminum, then we'll get the plastic out, and they'll all each go into their individual bags. 16 Then we'll check those bags for quality. We'll give them an 17 asseting, and we'll find a customer for them and put them back 18 19 on the market, so... 20 So final products. So they're packaged and shipped in SuperSacks. They placed on the pallets, and they'll 21 go loaded on trucks. Not a very complicated process. 22 So some details about the RCRA Part B. 23 The 24 future storage of the spent lithium-ion batteries and lithium 25 coating -- containing materials are subject to hazardous waste

B

1	permitting provisions and necessitates the submittal of a RCRA
2	Part B permit application.

3 So we have three hazardous waste management units 4 that we're proposing. They're going to consist -- one of them's 5 going to consist of a concrete pad that houses four containers. 6 So two of the containers are designated to receive normal-risk 7 materials. These are typically intact batteries that display no 8 damage, bulging or other signs or stress after arrival at the 9 facility after the initial inspection. So normal batteries, 10 we're just going to put them in these containers. We're going 11 to reprocess them later.

Two containers are -- another two containers are going to be designed and designated to receive at-risk material. So normally, any at-risk materials will be immediately processed. So if we identify that there's a battery that's at risk in the -- and the process is running, what we would typically do is take that battery and just go run it through the process and eliminate the risk.

19 If we're not running the process or it's not the 20 right time or the conditions aren't right, we have two 21 containers that we can put these batteries in, and they're 22 equipped with a submerging system, a fire suppression system, an 23 air-conditioning system, and they're fully contained. The fire 24 department will come up. They have a fire department 25 connection. They can flood the containers, and we can recycle



13

Reporter's Transcript of Proceedings

1	14 that water that they put in there back into the process later.
2	So they are they're very nice units.
3	This is a this is what one of the normal-risk
4	containers look like. So those are those are fire doors
5	there. So they're going to they're going to typically be
6	open. So they will they will stay open. They'll have a
7	fusible link inside of them. If the fusible link if there's
, 8	
	a fire, it will separate, and the door will shut, containing the
9	fire inside the unit. With that, it also has fire suppression
10	added to it, and it has yeah, just fire suppression.
11	This is the at-risk unit. So it's enclosed. It
12	has thermal imaging cameras in it. It has fire monitoring. So
13	it's hooked up to the fire system at the fire if the fire
14	system is engaged, it will send a notice to the fire department,
15	and they'll be able to respond. It has the fire department
16	connections where they can hook up. We have a we have a fire
17	hydrant right next to it, and then it is built inside a
18	containment. So all that water that goes into the unit will
19	then go into a sump. Then we can recapture that water, put it
20	in a tank and use it in the process.
21	So they're positioned in kind of the back corner
22	of the property. So we had two choices. We had a lumber yard
23	on the one side, and we have a paver, concrete paver plant on
24	the other side. We chose to put those storage units on the side
25	closer to the concrete pavers.



	15
1	MAYOR MCFARLAND: That's good. It's less
2	flammable.
3	MR. KNOWLES: Yeah. And as well, the outdoor
4	units, they are they are going to be monitored by cameras,
5	and they'll have thermal imaging out there, also.
6	So our building fire mitigation is equipped with
7	laser smoke detection, flame detection, and visual/thermal
8	cameras with alert systems. We're monitored 24/7. We have a
9	sprinkler system activated by the detection systems. We have an
10	array of extinguishers. We have CO2, foam and Lithex.
11	We have inbound staging. Each container must be
12	checked for temperature using a thermal gun. Each battery
13	container in this area must be monitored periodically. So we
14	have a we have a route that the operators are going to take.
15	They're going to they're going to check. They're going to
16	log. They're going to make sure that they're good.
17	So during these checks, if we find something
18	that's out of range or it's getting ready to react, we're going
19	to we're going to act accordingly. And we have a tagging
20	system that we can make sure that we know what is needs to be
21	moved or needs further treatment.
22	MAYOR MCFARLAND: That's all directly connected
23	to the city fire department?
24	MR. KNOWLES: Yes.
25	MAYOR MCFARLAND: There's a direct connection
	Griffin Group International 888 520 9990 1 602 264 2230

	16
1	MR. KNOWLES: Yes.
2	MAYOR MCFARLAND: with you guys?
3	MR. KNOWLES: Yeah. So the monitoring system,
4	anything that happens, it gets reported to the fire department.
5	So at-risk materials and HWMU1, materials at risk
6	of thermal runaway will be immediately processed, placed into a
7	water bath or be stored in an at-risk storage area. Batteries
8	identified as thermal runaway will be recorded, and the material
9	will be isolated away from other containers. If the temperature
10	increases from the last measurement, the material will be
11	re-evaluated and relocated as necessary.
12	The normal-risk materials, they're exhibiting
13	normal temperatures that is not intended to be processed in the
14	shift it is received. It will be stored at the normal-risk area
15	or in an exterior storage area. Batteries identified as thermal
16	runaway will be recorded and the material will be isolated away
17	from other containers, and then if the temperature increases
18	from the last measurement, the material will be re-evaluated and
19	relocated as necessary.
20	So we have on the storage areas, 2 and 3 $$
21	outdoor storage areas. Material exhibiting normal temperatures
22	is not intended to be processed in the shift it is received. It
23	will be stored in the normal-risk storage area or in one of the
24	outdoor storage areas. Batteries identified as thermal runway
25	will be recorded and the material will be isolated away from the



1	17 containers. Thermal cameras will be used to identify abnormal
2	temperatures. If abnormal temperature changes are observed,
3	material will be immediately processed and relocated to at-risk
4	storage areas.
5	So we some of the permits that we we have a
6	conditional use permit. There's the permit number. The City of
7	Casa Grande issuing on February 2nd, 2023. We have a valid air
8	permit. The number. Pinal County Air Quality Control District,
9	November 2nd, '23.
10	So we have established a website where members of
11	the public can access documents related to this application
12	process. There it is there. Additional documents will be added
13	throughout the initial permitting process and during future
14	permit modifications as necessary.
15	Today's the pre-application meeting. After the
16	application is submitted to and reviewed by Arizona Department
17	of Environmental Quality, a draft permit will be released for
18	review, and a public meeting will be held.
19	So how does ADEQ monitor hazardous waste
20	recycling facilities? ADEQ is concerned with health and safety
21	issues involving hazardous waste management in Arizona. Under
22	the RCRA, along with state statutes and codes, ADEQ has the
23	authority to monitor and direct businesses that may generate,
24	transport or dispose of hazardous waste in Arizona. The Waste
25	Programs Division implements state and federal hazardous waste



	18
1	laws pursuant to the delegation from the EPA.
2	The Division is responsible for effectively
3	implementing standards for the safe generation, management,
4	treatment, storage, and disposal of hazardous waste. Specific
5	responsibilities include: Inspection and compliance.
6	Conducting routine follow-up and initial compliance inspections,
7	responding to public complaints and other agency referrals to
8	ensure the hazardous wastes are safely managed and properly
9	disposed.
10	Permits and plan review. Permitting facilities
11	that treat, store or dispose of hazard waste and reviewing
12	require plans and monitoring reports.
13	Outreach and compliance assistance. Educating
14	and reaching out to the regulated community and the general
15	public. ADEQ has performed a RCRA facility assessment to
16	document the condition of the site prior to the initiation of
17	the lithium recycling activities. Once finalized, the RFA will
18	be placed on the Ecobat documents website.
19	We're at public comment period.
20	MR. BUCKANTZ: All right. So if you have any
21	comments or questions that you'd like us to record so that they
22	get included as part of the application, please take care of
23	those at this time. And as I said at the beginning, please
24	state your name and affiliation for the record.
25	MR. SHAFFER: My name is Randy Shaffer, with the
	Griffin Group International 888.529.9990 602.264.2230

19 City of Casa Grande Public Works.
On that closed-loop system, in an emergency,
where would the water in that environment with the chemicals and
all that have to discharge to?
MR. KNOWLES: There is a there's a containment
and a sump that it goes to, and it stays it stays inside the
container.
MR. SHAFFER: And then the for my just so
I'm clarifying and understanding, on the boxes, they have AC for
the heat, so to mitigate the explosion risk on that?
MR. KNOWLES: Uh-huh.
MR. SHAFFER: Okay.
MAYOR MCFARLAND: So my name is Craig McFarland,
Mayor of the City of Casa Grande. So I look at it from a couple
different perspectives. I'm just curious as to I'm going to
have several questions, so I'll ask one question at a time.
What is your what is your potential water use?
How much?
MR. KNOWLES: I don't think we have an exact
number yet, but it's very minimal.
MAYOR MCFARLAND: Just if you happen to have a
fire or something, can you recycle that
MR. KNOWLES: Yeah. If we have a fire and we
have to use any water that we use in these storage units, we'll
be recycling



1	20 MAYOR MCFARLAND: Recycled. Okay.
2	MR. KNOWLES: through the process.
3	MAYOR MCFARLAND: Okay. Other than that, it's
4	not a whole lot of water?
5	MR. KNOWLES: No.
6	MAYOR MCFARLAND: Okay. And then transportation.
7	So right now we're dealing with a lot of new TSMC chemical
8	companies coming into town, and Lucid is here, a lot of truck
9	traffic. So I'm trying to work with our local industry. And
10	let me preface. I support what you guys are doing. Okay? So
11	I'm not here to not support it. I'm here to support what you're
12	doing. I'm just trying to trying to understand so that I can
13	help mitigate issues that might come up that I get challenged
14	with, especially when it comes to transportation of hazardous
15	materials.
16	So we so we have a lot of that coming, and so
17	as that approaches, I'm trying to put together a plan, a
18	transportation plan, and you guys might be helpful in putting
19	that together, because we just spent \$10 million on Thornton
20	Road expansion, between us and the County, to build this nice,
21	new five-lane road down to I-8. When Wal-Mart came in, they
22	said, oh, yeah. We're going to go down to I-8, and we're going
23	to go around town. Well, that didn't happen. Okay? So the
24	truckers go where the truckers will go, unless we tell them
25	where they need to go.



1	MR. KNOWLES: Yeah.
2	MAYOR MCFARLAND: And so I want to try and build
3	a plan that you guys are part of, and that between the chemical
4	companies and the import I'm not worried about the export of
5	your product. I'm worried about the import of your product.
б	MR. KNOWLES: Yeah.
7	MAYOR MCFARLAND: All right. So the product
8	coming into the city. That's the most unstable part. And so
9	can we work together to make sure we have a good transportation
10	plan that is followed and managed and, quite frankly, it's going
11	to have to be demanded of the truckers. If you have to pay them
12	a premium to come down I-8 and up Thornton, whatever it is,
13	because a lot of times they're paid, you know, to get there
14	quickly, and so we need to make sure we because we need to be
15	able to tell our public, hey, we have safe routes of
16	transportation of this hazardous material, and it's not going
17	down Cottonwood to Pinal and through the major part of my city.
18	Okay? Where my citizens live. And so I want to be able to tell
19	them that we have this plan and that we're going to be putting
20	that together.
21	That's probably my biggest concern, and you guys
22	are just one piece of it. But again, I want to support all of
23	my all of our industry. I want to support your process,
24	because I think it's important, and I think it you know, in
25	the future, it is going to be, you know, the future of recycling

B

1	22 for lithium batteries. And lithium batteries are not going
2	away.
3	So that being said, I'll let you answer that
4	question, and then I just have one more question.
5	MR. BUCKANTZ: Mr. Mayor, I'll take that one.
6	You're definitely speaking to the choir on this
7	one. In fact, one of the requirements that that ADEQ has in
8	this application is for us to develop a traffic pattern and to
9	educate the truckers on that traffic pattern, with an emphasis
10	on avoiding places like schools, hospitals, what I think of as
11	sensitive receptors and we can certainly share our thoughts and
12	accommodate your thoughts into that before we submit this
13	application. And I'll suggest we find a time to get together to
14	go over that so we can find a mutually-agreeable traffic pattern
15	so that we only have do that one time in the context of this
16	permit application.
17	MAYOR MCFARLAND: Yeah. And I would love to sit
18	down with NRS, too. NRS is a logistics transportation high-
19	end chemical transportation company. They're building a new
20	depot right next to Kohler, and that depot isn't too far from
21	where you guys are at. And so between all of us, we could come
22	up with a real plan, and we'd be happy to mark that route, and
23	then with your help, we could, you know, make sure that the
24	truckers use that route. That's the key is to really make sure
25	that it gets used.



	23
1	You know, like I said, we just spent a lot of
2	money on Thornton interchange, and we're spending another about
3	5 million on the northern piece that takes it all the way up to
4	Cottonwood, which then would incorporate where you guys would
5	come out on VIP and the Gila River Highway or the 84,
6	Highway 84, and then come south to Thornton, because Thornton
7	is should be our truck route. That should be our truck route
8	exiting our industrial park.
9	MR. BUCKANTZ: Well, we'll reach out and try to
10	schedule something in the very near future, because we're
11	getting to a point where we're hoping to submit this
12	application
13	MAYOR MCFARLAND: Yeah, and I don't want to slow
14	you guys down.
15	MR. BUCKANTZ: in the relatively near future,
16	but it's a timely discussion, and we can certainly get with you
17	probably in the month of April to see what will work best.
18	MAYOR MCFARLAND: All right. That will be great.
19	You have my cell phone number and my email, so
20	MR. BAER: (Inaudible.)
21	COURT REPORTER: I'm sorry. I can't hear you
22	back here.
23	MR. BAER: The RCRA Part Bs do require
24	transportation management plans, which he already covered. So
25	no. Absolutely a valid concern, and that's something the
	Griffin Group International 888.529.9990 602.264.2230

24

1 Department does consider. 2 MAYOR MCFARLAND: Well, especially since we're 3 starting to develop all these TSMC suppliers. I mean, we have 4 high-end hydrogen peroxide. We've got all kinds of different 5 chemicals that are being produced or going to be produced here 6 in Casa Grande, and I'm trying to get ahead of it so that before 7 it's manufactured, before we're there, before it's coming into 8 Cottonwood and up my -- you know, Pinal Avenue, which is right 9 in the heart of our town, we -- let's -- we have a conversation. 10 I want to include the industry. I want the industry to be part of the solution, not to be a part of the 11 12 problem, and so I'm trying -- like I said, I'm trying to make 13 sure we're collaborating and working together on it. I'm not 14 here against it. I'm here to help make sure we can make it 15 happen. 16 MR. BUCKANTZ: Very well. 17 MAYOR MCFARLAND: So that's my goal. I'm very pro business, very pro, you know, industrial development. We've 18 19 done a lot of it here in Casa Grande over the last eight years 20 of my mayorship. So it's important to me that we make sure we 21 can continue it and make sure that it happens. My only last other concern is in your process, 22 are you thinking of forward -- and you probably are -- as these 23 24 EVs and the EV batteries, which are massive, are not -- are different than your computer batteries, right? 25



1	25 MR. KNOWLES: Uh-huh. Yeah.
2	MAYOR MCFARLAND: They're massive. And so as
3	they come offline, is your system is your system prepared to
4	handle that kind of this is just this is a personal
5	question now from me. Is it prepared to handle that? Because I
б	think that's going to be important down the road. It's kind of
7	like I tried to get our gas stations to put in charging
8	stations, because I think, you know, they're behind the eight
9	you know, they're way behind in terms of anticipating this
10	electric vehicle push that's coming and being able to charge
11	America, if you will. Pardon the use of somebody else's name.
12	But how can we make sure that the batteries as they come offline
13	and come off
14	MR. KNOWLES: Yeah. We're looking at a
15	multi-phased approach to this.
16	MAYOR MCFARLAND: Because it has to be a
17	different process. I mean, these things are massive compared to
18	what you guys are processing today.
19	MR. KNOWLES: Yeah. We have the advantage, too,
20	with Germany and the UK of actually being a little bit ahead of
21	us, too, to learn how to process those, but yeah, we do have a
22	plan in place to scale up and handle bigger and better things.
23	MAYOR MCFARLAND: Okay. Again, that was just
24	my that's a personal question, so
25	MR. KNOWLES: Yeah.



1	26 MAYOR MCFARLAND: Okay. Yeah. I appreciate it.
2	So thank you. Thank you.
3	MR. BUCKANTZ: Thank you.
4	MR. BAER: Terry Baer, ADEQ.
5	What is your planned hours of operation? Are
6	they going to be, like, a Monday through Friday, one shift? Are
7	you going to be kind of 24/7?
8	MR. KNOWLES: I guess it's what the market
9	dictates and what's available to us. Right now, it's going to
10	be Monday through Friday, eight hours. We could add a second
11	shift. We could add a third shift if there's enough out there
12	to work, so
13	MR. BAER: So along that line, with the
14	transportation management, what is the expectation if a load
15	tries to deliver after hours? Is it they have to wait and come
16	back or is there going to be a staging?
17	MR. KNOWLES: Yeah, we probably have
18	shipping/receiving day shift only. If we did run a second or a
19	third shift, it would probably just be the production.
20	MR. BAER: So the only reason I bring it up is
21	because we have seen that's where the most risk tends to be, is
22	it's loads that you're going to receive before you have a chance
23	to inspect them.
24	MR. KNOWLES: Uh-huh.
25	MR. BAER: You know, so let's say a trailer is
	Griffin Group International 888.529.9990 602.264.2230

MAYOR MCFARLAND: Mike, but can you guys help
MAYOR MCFARLAND: Mike, but can you guys help
MR. BAER: That's really good.
inbound trucks.
MR. BUCKANTZ: They have to make an appointment
-
MR. BAER: Okay.
t basis. People can't just come and show up.
t basis. People can't just come and show up.
sue that we recognized, and basically, we do it on
other types of batteries here in the United States,
other types of batteries here in the United States
MR. BUCKANTZ: And, Terry, our other facilities
MR BUCKANTZ: And Terry our other facilities
MR. KNOWLES: Yeah, definitely.
rd in developing that.
tment that is something to be aware of as you kind
MR. BAER: So just something that we have seen
MR. KNOWLES: Yeah.
morning.
27 a Saturday, and you're not going to put eyes on it

1	28 manage and what we will manage is when they're when they're
2	scheduled to arrive at our facility and, you know, basically
3	make it inefficient or uncomfortable for them to schedule their
4	time such that they're not arriving just on time.
5	MR. BAER: I mean, you mentioned about having the
6	cameras, the thermal cameras, and I'm just is it possible to
7	have a staging area for, like, loads during off hours that may
8	be on camera. Again, and the Mayor's point, I mean, then that
9	way you don't have to worry about
10	MAYOR MCFARLAND: That's not a bad idea.
11	MR. BAER: someone parking on the side of
12	Pinal Avenue or, you know, something like that. Like I said
13	MAYOR MCFARLAND: Still thermal, even inside a
14	truck.
15	MR. BUCKANTZ: And, Terry, I think that that's a
16	discussion we would like to have with you guys
17	MR. BAER: Sure.
18	MR. BUCKANTZ: about what you guys think is a
19	reasonable amount of time for staging. We do have a truck bay
20	that can hold, I think, five, six
21	MR. HORTON: Eight.
22	MR. BUCKANTZ: eight trucks thank you,
23	Brett at a time that, you know, we could certainly consider
24	having thermal cameras pointing in that direction, and so as we
25	go through this process, I think we should engage you guys in a

1	29 discussion as to how you would like to see that managed and
2	whether you would allow us to use that as a staging area for off
3	hours or
4	MR. BAER: Okay.
5	MR. BUCKANTZ: unscheduled deliveries.
6	MR. BAER: Yeah. Absolutely. I mean, the
7	Department wants to work with you guys as to what's effective.
8	And so, again, glad to the Mayor mentioned Lucid, but Nikola
9	is over in Eloy as well, and unfortunately, the Department has
10	been involved with several fires at that facility, and right now
11	the plan is is just pull the vehicle off to the side and just
12	kind of let it burn, you know, until it kind of burns out. So
13	that's generally when we see the public, you know, get
14	concerned.
15	So glad to have you guys here. Glad to see these
16	boxes from the UK, because obviously this is not something that
17	I've heard of any consideration in any of the fires that the
18	Department has been involved in. So it's a step in the right
19	approach for where I think the industry is going.
20	MAYOR MCFARLAND: Yeah. And again, we're here in
21	support. We want to make sure we're all together. Appreciate
22	the State being here, too, and you guys at Ecobat and, you know,
23	the City being here as well. So it's important, I think, for
24	all of us to make sure we're communicating and make sure
25	because this is obviously kind of new territory, I think.



1	30 You know, recycling is not new, but recycling,
2	you know, these kinds of batteries and then especially the size
3	of that are coming. I mean, you guys are just scratching the
4	surface, because if we go if GM goes 35 percent or 50 percent
5	or 60 percent of electric vehicles, the wave is coming. So
б	MR. BUCKANTZ: We certainly hope so.
7	MAYOR MCFARLAND: We need and that's the
8	biggest concern I hear from people with electric battery
9	electric vehicles is what do we do with the batteries. That is
10	the single biggest concern that I hear from my constituents when
11	I talk to them about EV and where we're going with EV. So, you
12	know, it's in our face here. I mean, we we've got 2,500
13	employees working for an electric vehicle company that builds a
14	nice car, but it has a giant battery in it. It's a giant
15	battery.
16	MR. KNOWLES: Yeah.
17	MAYOR MCFARLAND: It's three-quarters of the
18	weight of the car.
19	MR. BAER: The other question I had is I love the
20	process diagram. I believe that's the first time I've seen it.
21	Is there any waste generation coming out of that let me kind
22	of caveat that a little bit. So typically, outside of the EV
23	vehicles, most lithium cells are typically taped or packed in
24	baggies, stuff like that. Is does your process address that?
25	Does that all become waste as a part of the shredding? I just



	31
1	wasn't sure how you handle that.
2	MR. HORTON: So Brett Horton.
3	So most of the like, if you look at the bulk
4	packaging, like, what would be around the batteries, the drums,
5	metal, plastic, and so most of those will be returned or will be
6	recycled. If they're overly damaged, then that will be a waste,
7	and it will be normal shipping waste. If a 5 you know,
8	50-gallon drum is damaged to a point where it can no longer
9	(inaudible).
10	The material attached to the battery will either
11	be removed during the dismantling process or will go through the
12	process. The material that comes off of either of those process
13	is segregated between plastic, aluminum, steel, and so we've
14	reached out to a couple of the large scrap metal recyclers for
15	those for what you would call the secondary products.
16	MR. BAER: Uh-huh.
17	MR. HORTON: So we're working through how none of
18	our streams will be waste streams. Now, some of the current
19	light plastic, it's a mixed light plastic, we haven't found an
20	avenue for. So right now, we have we have 5 percent of what
21	comes out of our product that we're still looking for where
22	we where that can go into our recycling, but we're assuming
23	that either one will be a waste stream, because it's a mixed
24	light plastic, and we haven't found anyone that's interested in
25	that stream, but we continue to reach out and put that product



1	32 as available to hope to find someone that is interested.
1	
	MR. BAER: And that was where my curiosity was,
3	is typically, you know, most of these are LDPEs, you know,
4	low-density polyethylene.
5	MR. HORTON: Yeah.
б	MR. BAER: And so, one, they're really bad for
7	shredders, because they tend to clog up the system
8	MR. HORTON: Yeah. Extremely quick.
9	MR. BAER: Yeah. So the question was is, like,
10	can we move it forward or if it shredded, then you have to
11	characterize it and see if it's characteristic for anything
12	obviously being mixed with the black mass and everything else.
13	So that's what I'm trying to understand
14	MR. HORTON: So it goes all the way through our
15	process, so and we work to downsize that really effectively,
16	and then with the different separation equipment, we separate
17	that from all of the metals.
18	MR. BAER: Okay.
19	MR. HORTON: But then that is that is an
20	outlet stream of a finely shredded light, light plastic.
21	MR. BAER: Yeah. Okay.
22	MR. HORTON: As an outlet stream.
23	MR. BAER: Thank you.
24	MR. BUCKANTZ: Any others?
25	ADEQ, with your permission, if you're comfortable



			33
1	with it, we'll	call the meeting closed.	
2		MR. BAER: I believe so.	
3		MR. BUCKANTZ: Then thank you very much. G	boo
4	night.		
5		MR. KNOWLES: Thank you all for coming.	
6		(Public meeting concluded at 6:57 p.m.)	
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
	<u> </u>	Criffin Crown International	
	Œ	Griffin Group International 888.529.9990 602.264.2230	

	34
1	STATE OF ARIZONA)
2) ss. COUNTY OF MARICOPA)
3	
4	BE IT KNOWN that the foregoing public meeting was
5	taken before me; that I was then and there a Certified Reporter in and for the County of Maricopa, State of Arizona; that the
б	proceeding was taken down by me in stenographic shorthand and thereafter transcribed under my direction; and that the
7	foregoing 33 pages contain a full, true and accurate transcript of all proceedings and testimony had and adduced upon the taking
8	of said public meeting, all to the best of my skill and ability.
9	I FURTHER CERTIFY that I am in no way related to or employed by any of the parties hereto, nor am I in any way interested in the outcome hereof.
10	DATED at Phoenix, Arizona, this 29th day of April
11	2024.
12	/s/ Teresa A. Watson
13	TERESA A. WATSON, RMR
14	Certified Reporter Certificate No. 50876
15	
16	* * * * *
17	I CERTIFY that GRIFFIN GROUP INTERNATIONAL has
18	complied with the ethical obligations set forth in ACJA 7-206 (J)(1)(g)(1) through (6).
19	/s/ Pamela A. Griffin
20	GRIFFIN GROUP INTERNATIONAL
21	Registered Reporting Firm Arizona RRF No. R1005
22	
23	
24	
25	
	Griffin Group International

	_ 50-gallon	Additional	approved	
\$	31:8	17:12	8:12	B
\$10		_ address 30:24	Approximately 5:21	back
20:19	6			3:19 5:15,17 6:13
	60	- ADEQ	April	25 7:4 9:18 12:18
1	_ 30:5	4:16 17:19,20,22 18:15 22:7 26:4	23:17	14:1,21 23:22
I	- 6:57	32:25	area	26:16
10	33:6		8:16,23 10:14	bad
5:21	55.0	advantage 25:19	11:19 15:13 16:7,	28:10 32:6
10:00		_	14,15,23 28:7 29:2	Baer
9:5	8	aerial	areas	23:20,23 26:4,13
1474	84	5:20	5:23 9:2,3,5,10	20,25 27:4,12,15
5:21	23:5,6	affiliation	16:20,21,24 17:4	28:5,11,17 29:4,0
		4:18 18:24	Arizona	30:19 31:16 32:2
2	A	- agency	4:2 17:16,21,24	6,9,18,21,23 33:2
2	_ A	18:7	array	bag
2	ability	agenda	15:10	6:22
16:20	10:13	4:25	arrival	baggies
2,500	abnormal	ahead	13:8	30:24
30:12	17:1,2	10:4 24:6 25:20	arrive	baghouse
2023	Absolutely	air	8:15,17 28:2	7:21,23
17:7	23:25 29:6	17:7,8	arriving	bags
23	AC	air-conditioning	28:4	12:16,17
17:9	19:9	13:23	assessment	base
24-hour		alert	18:15	7:4
9:2	access 17:11	15:8	asseting	based
		aluminum	12:18	6:9
24/7 15:8 26:7	accommodate 22:12	6:23 12:15 31:13	assistance	
		America	18:13	basically 11:22 12:10 27:1
2nd	acid	25:11	associate	28:2
17:7,9	3:23	amount	5:18	
	_ acres	28:19	assuming	basis 27:11
3	5:22	and/or	31:22	
2	act	5:11	at-risk	bath
3 16:20	15:19		13:13,14 14:11	16:7
	activated	anticipating 25:9	16:5,7 17:3	batteries
35 30:4	15:9		attached	3:9,10,12,16,22,2
30.4	activities	application	31:10	4:1 6:6,7,8,16,19
	_ 18:17	4:15 5:4 13:2 17:11,16 18:22	authority	20,22 7:11 8:11, 12,14 9:14,21
5	add	22:8,13,16 23:12	17:23	12,14 9:14,21
5	7:14 26:10,11	appointment		13:7,9,21 16:7,15
23:3 31:7,20	added	27:11,13	avenue 24:8 28:12 31:20	24 22:1 24:24,25
5/8ths-inch	14:10 17:12			25:12 27:9 30:2,9
12:4	adding	approach	avoiding	31:4
	7:14	25:15 29:19	22:10	battery
50 30:4	addition	approaches	aware	3:6,13,19 6:13 7:
50:4	9:8	20:17	27:5	8:18 9:16 10:5,12



Index: \$10..battery

14 13:15,17 15:12	30:6 32:24 33:3	cell	19:9	complicated
30:8,14,15 31:10	build	23:19	clog	12:22
bay	11:11 20:20 21:2	cells	32:7	components
28:19	building	30:23	closed	3:17
beating	8:1,2 9:1,6,21 15:6	certification	33:1	computer
4:11	22:19	10:6,8	closed-loop	24:25
begin	builds	certified	3:23 7:13 19:2	concept
6:17	30:13	10:7,8	closer	6:3
beginning	built	challenged	14:25	concern
18:23	14:17	20:13	CO2	21:21 23:25 24:
belts	bulging	chance	15:10	30:8,10
11:25	13:8	26:22	coating	concerned
bigger	bulk	characteristic	12:25	17:20 29:14
25:22	31:3	32:11	codes	concluded
biggest	burn	characterize	17:22	33:6
21:21 30:8,10	29:12	32:11	collaborating	concrete
bit	burns	charge	24:13	13:5 14:23,25
6:11 10:4 25:20	11:3 29:12	25:10	collect	condition
27:17 30:22	business	charged	6:5 7:21	18:16
black	24:18	6:12	collection	conditional
6:22 7:2 12:12	businesses	charging	6:5	17:6
32:12	17:23	25:7	comfortable	conditions
bleeding	1,120	check	32:25	13:20
7:16	C	8:19 12:17 15:15	comment	Conducting
Bottom		checked	4:18 5:11 18:19	18:6
9:24	call	15:12		connected
Boulevard	6:1 31:15 33:1	checks	comments 6:2 18:21	15:22
5:21	called	15:17		connection
box	4:1		commercially 10:22	13:25 15:25
10:6	calls	chemical 20:7 21:3 22:19		connections
boxes	10:13		communicate	14:16
10:2 19:9 29:16	camera	chemicals	11:13	
break	8:18 9:7 28:8	19:3 24:5	communicating	consideration
6:11,17	cameras	choices	29:24	29:17
	8:25 14:12 15:4,8	14:22	community	consist
Brett 5:18 28:23 31:2	17:1 28:6,24	choir	10:11 18:14	13:4,5
	car	22:6	companies	constituents
bridges	30:14,18	chose	20:8 21:4	30:10
11:11	card	14:24	company	consultant
bring	11:18	circle	22:19 30:13	5:18
9:18 10:14 26:20		7:1	compared	contact
Bs	care 18:22	citizens	25:17	11:17
23:23		21:18	complaints	contained
Buckantz	Casa	city	18:7	13:23
3:3,4 5:15 18:20	3:7 5:14 17:7 19:1, 14 24:6,19	15:23 17:6 19:1,14	compliance	container
22:5 23:9,15 24:16		21:8,17 29:23	18:5,6,13	15:11,13 19:7
26:3 27:8,13,23	caveat	clarifying		containers
28:15,18,22 29:5	30:22	-	1	1



8:10 13:5,6,10,12,	curious	designated	dismantling	effective
21,25 14:4 16:9,17	19:15	13:6,13	9:25 31:11	3:20 11:5 29:7
17:1	current	designed	display	effectively
containment	31:18	13:13	13:7	18:2 32:15
14:18 19:5	customer	detailed	disposal	electric
context	12:18	9:9	18:4	25:10 30:5,8,9,
22:15	cut	details	dispose	electrical
continue	12:3,4	12:23	17:24 18:11	3:12
24:21 31:25	cycle	detection	disposed	eliminate
continuing	7:5	15:7,9	18:9	13:18
10:23		develop	District	Eloy
control	D	22:8 24:3	17:8	29:9
7:19 17:8 27:24		developing	Division	else's
controlled	damage	27:6	17:25 18:2	25:11
11:3	13:8	development	document	email
controversial	damaged	24:18	4:16 18:16	6:1 23:19
4:10	10:5 31:6,8	device	documents	emergency
conversation	dark	9:14,17	17:11,12 18:18	19:2
24:9	7:1	devices		emissions
conversations	date	8:9 10:21	door 8:2 14:8	7:19,22
10:23	6:2			
	day	diagnose 6:15	doors 4:11 14:4	emphasis 22:9
conveyor 11:25 12:5	9:10 26:18			
	dealing	diagram	downsize	employees
copper 6:23 12:15	20:7	30:20	32:15	30:13
	delayed	dictates	draft	enclosed
corner	27:19	26:9	17:17	14:11
14:21	delegation	direct	dried	end
Cottonwood	18:1	15:25 17:23	12:11	4:14,17 5:9,10
21:17 23:4 24:8		direction	drum	22:19
County	deliver 26:15	10:10 28:24	31:8	engage
17:8 20:20		directly	drums	28:25
couple	deliveries	15:22	31:4	engaged
10:20 11:5 19:14	29:5	director	dump	14:14
31:14	demanded	5:15	11:23	English
COURT	21:11	dirt	dust	4:6
23:21	density	27:20	8:5	ensure
coverage	12:14	disaster		18:8
9:2	department	27:21	E	environment
covered	4:3 10:25 11:7	discharge		7:10 19:3
5:6 23:24	13:24 14:14,15	6:8,13,14 19:4	Ecobat	environmental
Craig	15:23 16:4 17:16	discuss	3:4 5:2 18:18	3:20 4:3 5:7,8,1
10:18 19:13	24:1 27:5 29:7,9,	5:2	29:22	17,18 17:17
crush	18	discussion	educate	environmentally
6:20	depending	23:16 28:16 29:1	22:9	8:6
curiosity	6:7 8:17	dismantle	Educating	EPA
32:2	depot	6:9,15	18:13	18:1
	22:20	0.7,13		



equipment	extinguishers	11:2,6,7,16 13:22,	generally	
32:16	11:6 15:10	23,24 14:4,8,9,10,	29:13	Н
equipped	Extremely	12,13,14,15,16	generate	
13:22 15:6	32:8	15:6,23 16:4	17:23	handle
Eric	eyes	19:22,23	generation	10:14 25:4,5,22
3:5,16 4:12,22	27:1	fires	18:3 30:21	31:1
5:13		10:20 11:4 29:10,	gentlemen	hands
ESS	F	17	4:2	27:22
6:10		five-lane	Germany	happen
established	F500	20:21	9:13 25:20	19:21 20:23 24:15
17:10	11:6	flame	giant	happening
Europe	face	15:7	30:14	9:6
10:3,4,7,11	30:12	flammable	Gila	happy
EV	facilities	15:2	23:5	22:22
9:16,25 24:24	9:13 17:20 18:10	flood	give	hard
30:11,22	27:8	13:25	12:17	5:22
evening	facility	foam		hazard
3:4 4:21	3:6 4:1,23 5:3,8,14	15:10	glad	18:11
event	7:7 9:19 13:9	follow-up	4:8,9 29:8,15	hazardous
9:4 11:9	18:15 28:2 29:10	18:6	GM	12:25 13:3 17:19,
	fact	forward	30:4	21,24,25 18:4,8
Eventually 7:2	22:7	24:23 27:6 32:10	goal	20:14 21:16
	features	found	24:17	HAZMAT
EVS	5:7 7:6	31:19,24	good	11:3
9:25 24:24	February	frankly	4:11,22 8:7,22	health
exact	17:7	21:10	15:1,16 21:9 27:15	17:20
19:19	federal		33:3	hear
examples	17:25	Friday 26:6,10	Grande	8:1 23:21 30:8,10
8:8 9:12	feed		3:7 5:14 17:7 19:1,	heard
exhibiting	11:25	friendly 8:6	14 24:6,19	29:17
16:12,21	feel		great	heart
exiting	4:11	front	11:10,14 23:18	24:9
23:8		5:24 6:1 11:23,24	grid	
expansion	Fieber	fully	6:13	heat
20:20	5:17	6:12 13:23	growing	19:10
expectation	fill	fusible	3:10	heaviers
26:14	3:14	14:7	guess	12:14
explain	final	future	26:8	held
3:16	12:20	3:22 12:24 17:13	gun	17:18
explosion	finalized	21:25 23:10,15	15:12	helpful
19:10	18:17		guys	20:18
export	find	G	4:8,13 16:2 20:10,	helps
21:4	12:18 15:17 22:13,		18 21:3,21 22:21	7:12
extensive	14 32:1	gas	23:4,14 25:18	hey
8:15	finely	7:7 25:7	27:16,20 28:16,18,	21:15
exterior	32:20	general	25 29:7,15,22 30:3	high-
16:15	fire	6:3 18:14		22:18
10.12	7:12 9:6 10:25			1



high-end	ignites	7:7,11	5:17	left
24:4	27:21	initial	jot	9:15 10:7
Highway	imaging	13:9 17:13 18:6	5:10	legislate
23:5,6	14:12 15:5	initiation		10:4
Hoffman	immediately	18:16	K	legislation
5:14 10:2,22 11:20	8:21 13:14 16:6	inside		10:9
hold	17:3	14:7,9,17 19:6	key	liberate
10:19 28:20	implementing	28:13	22:24	12:6
hook	18:3	inspect	kind	life
14:16	implements	8:19 9:9 26:23	5:22 10:13 14:21	7:5
hooked	17:25	inspection	25:4,6 26:7 27:5	light
14:13	import	8:15 13:9 18:5	29:12,25 30:21	31:19,24 32:20
hope	21:4,5	inspections	kinds	link
30:6 32:1	important	18:6	24:4 30:2	14:7
hoping	21:24 24:20 25:6	intact	Knowles	links
23:11	29:23	13:7	4:23,24 5:13 11:1,	5:9
Horton	inaudible	intended	11,15,21 15:3,24 16:1,3 19:5,11,19,	Lithex
5:18 28:21 31:2,17	23:20 31:9	16:13,22	23 20:2,5 21:1,6	15:10
32:5,8,14,19,22	inbound	interact	25:1,14,19,25	lithium
hospitals	15:11 27:14	10:23	26:8,17,24 27:3,7	3:6,9,10,19,22
22:10	include	interchange	30:16 33:5	4:23 11:4,6 12:24
hot	18:5 24:10	23:2	Kohler	18:17 22:1 30:23
10:12,15	included	interested	22:20	lithium-ion
hours	18:22	31:24 32:1		6:6 12:24
26:5,10,15 28:7	including	introduce	L	live
29:3	4:5	3:5		7:2 21:18
houses	incorporate	introducing	laptops	load
13:5	23:4	5:1	3:11	26:14 27:18
HWMU1	increases	invite	large	loaded
16:5	16:10,17	11:8	31:14	12:22
hydrant	increasing	involved	larger	loads
14:17	3:13	29:10,18	6:10	26:22 28:7
hydrogen	independent	involving	laser	local
24:4	27:25	17:21	15:7	20:9
hydromet	individual	isolated	lawn	location
7:3	12:16	16:9,16,25	3:11	5:3,20
	indoors	issue	laws	log
Ι	7:24,25	10:6 27:10	18:1	9:10 15:16
	industrial	issues	LDPES	logistics
I-8	23:8 24:18	17:21 20:13	32:3	22:18
20:21,22 21:12	industry	issuing	lead	longer
idea	20:9 21:23 24:10,	17:7	3:23	31:8
28:10	11 29:19		learn	lot
identified	inefficient	J	25:21	3:20 10:4 20:4,7,8,
16:8,15,24	28:3	J	leaves	16 21:13 23:1
identify 13:15 17:1	inert	Jennifer	27:18	24:19 27:20



love 22:17 30:19	material 3:17,22 13:13
	16:8,10,16,18
low-density 32:4	25 17:3 21:16
	31:10,12
Lucid 10:20,21,23 11:8	materials
20:8 29:8	12:25 13:7,14
Lucid's	16:5,12 20:15
9:15	Mayor
lumber	10:18,25 11:1
14:22	18 15:1,22,25
- ··· 	19:13,14,21 2
М	3,6 21:2,7 22:
	23:13,18 24:2
major	25:2,16,23 26 27:16 28:10,1
21:17	29:8,20 30:7,
make	Mayor's
3:22 4:18,22 6:1	28:8
7:10 8:19 15:16,20	mayorship
21:9,14 22:23,24	24:20
24:12,14,20,21	Mcfarland
25:12 27:13 28:3	10:18,19,25 1
29:21,24	13,18 15:1,22
manage 27:17 28:1	16:2 19:13,21
	20:1,3,6 21:2,
managed 18:8 21:10 29:1	22:17 23:13,1
	24:2,17 25:2,
management 13:3 17:21 18:3	26:1 27:16 28
23:24 26:14	13 29:20 30:7
manager	measurement
4:23 5:13	16:10,18
manufactured	meeting
24:7	4:4,5,13 5:25 17:15,18 33:1
manufacturers	
3:18	members 17:10
mark	mentioned
5:14 22:22	28:5 29:8
market 6:25 12:19 26:8	metal 31:5,14
marshal	metals
11:2,16	12:13 32:17
mass 6:22 7:2 12:12	middle 9:21
32:12	9.21 Mike
massive	3:4 4:24 5:15
24:24 25:2,17	27:16

	million
3	million 20:19 23:3
, 3,21,	
5,∠1, 5	mine
,	3:22
	minerals
1	6:18 7:4
r N	minimal
, 	19:20
0,13,	mitigate
5 16:2	7:9 19:10 20:13
20:1,	mitigation
:5,17	15:6
2,17	mixed
5 :1	31:19,23 32:12
3	modifications
17	17:14
	module
	6:10
	Monday
	26:6,10 27:2
	money
1:10,	23:2
2,25	monitor
,7	8:19 17:19,23
.8	monitored
16,23	15:4,8,13
8:10,	monitoring
7,17	9:3,9 14:12 16:3 18:12
	month
	23:17
	morning
6:2	27:2
,6	move
	8:22 9:8 10:5 12:5
	27:6 32:10
	moved
	15:21
	mowers
	3:11
	multi-phased
	25:15
	mutually-agreeable
	22:14
	1

Ν necessarily 10:9 necessitates 13:1 needed 6:15 negative 7:14 newspapers 4:6 nice 14:2 20:20 30:14 night 33:4 Nikola 29:8 nitrogen 7:8,10 nobody's 9:5 noise 8:1 normal 13:9 16:13,21 31:7 normal-risk 13:6 14:3 16:12, 14,23 North 5:21 northern 23:3 note 10:2 notice 14:14 noticed 4:5 notify 9:4,7 November 17:9 NRS 22:18

number 17:6,8 19:20 23:19 0 observed 17:2 obtain 4:4 offer 10:10 offline 25:3,12 oils 12:7 one-inch 12:3 open 14:6 27:20 operation 7:24 26:5 operational 3:7 operations 5:2,3,5,19 operators 15:14 orange 8:10 order 3:25 outdoor 15:3 16:21,24 outlet 32:20,22 outlined 5:23 Outreach 18:13 overly 31:6 overview 4:25



	people	22:10	pretty	provisions
Р	4:10 9:24 27:11	plan	4:11	13:1
	30:8	18:10 20:17,18	prior	public
p.m.	percent	21:3,10,19 22:22	18:16	5:8,11 10:13
9:5 33:6	30:4,5 31:20	25:22 29:11	pro	17:11,18 18:7,15,
packaged	perform	planned	24:18	19 19:1 21:15
12:20	10:1	26:5	problem	29:13 33:6
packaging	performed	plans	24:12	pull
31:4	18:15	18:12 23:24	process	29:11
packed	period	plant	3:20 5:4 6:5,12,17,	pulling
30:23	5:12 18:19	3:8 4:23 5:13 7:25	21 7:3,15,17 8:6,	12:11
pad	periodically	11:22 14:23	12,15,21 9:9,19	purchased
13:5	15:13	plant's	11:5,24 12:8,10,	11:5
paid		8:3	12,22 13:16,18,19	purpose
21:13	permission 32:25	plastic	14:1,20 17:12,13	3:8
pallets		12:16 31:5,13,19,	20:2 21:23 24:22	
12:21	permit	24 32:20	25:17,21 27:9	pursuant 18:1
	4:2,4 5:4,5 13:2		28:25 30:20,24	
Pardon	17:6,8,14,17 22:16	plastics	31:11,12 32:15	push
25:11	permits	6:23	processed	25:10
park	5:8 17:5 18:10	point	13:15 16:6,13,22	put
23:8	permitting	6:15 7:13 12:6	17:3	5:10 6:13,22 7:4
parking	13:1 17:13 18:10	23:11 27:17 28:8		8:16 9:17 12:18
28:11	peroxide	31:8	processing 7:7 8:23 25:18	13:10,21 14:1,19
part	24:4	pointing		24 20:17 25:7 27
4:2 5:4 8:11 12:23	personal	9:2 28:24	produced	31:25
13:2 18:22 21:3,8,	25:4,24	polyethylene	24:5	putting
17 23:23 24:11		32:4	product	20:18 21:19
30:25	perspective 10:11	population	21:5,7 31:21,25	
participation		3:10,13	production	Q
5:9	perspectives	portion	26:19	×
particulates	19:15	3:13	products	quality
7:22	phone		12:20 31:15	4:3 12:17 17:8,17
	23:19	positioned	Programs	quantities
partner	pick	9:1 14:21	17:25	7:18
11:2	9:7	posted	promise	question
Pass	picks	5:25	27:24	4:17,19 19:16 22
11:16	27:18	potential		25:5,24 30:19 32
pattern	picture	7:9 19:17	properly	
22:8,9,14	5:11,24	potentially	18:8	questionable
paver		6:8,14	property	8:20
14:23	piece 10:20 21:22 23:3	pre-application	14:22	questions
pavers		4:4 5:25 17:15	proposing	4:14,15 10:19
14:25	Pinal	preface	13:4	18:21 19:16
	17:8 21:17 24:8	20:10	protection	quick
pay 21:11	28:12		5:7	32:8
	place	premium	provide	quickly
payables	25:22	21:12	4:15	21:14
6:24	places	prepared		
		25:3,5		1



R	recycle 3:8 6:6 13:25	14:15 responding	16:24 Ryan	32:16 separation
	19:22	18:7	11:16	7:21 32:16
radio	recycled	responses		separations
4:7	3:14 20:1 31:6	4:15	S	6:21 12:8,10
Randy 18:25	recyclers	responsibilities		service
	31:14	18:5	safe 18:3 21:15	10:10
range 15:18	recycling	responsible		services
RCRA	3:6,15,23 5:2 17:20 18:17 19:25	18:2	safely 9:19 18:8	3:15
5:4 12:23 13:1	21:25 30:1 31:22	returned		Shaffer
17:22 18:15 23:23	reduced	31:5	safety 5:7 17:20	18:25 19:8,12
re-evaluated	7:12	reverse	Saturday	shake
16:11,18	referrals	10:17	27:1	11:25
reach	18:7	review 17:18 18:10	scale	shaker 11:23
23:9 31:25	refine		25:22	
reached	6:18	reviewed 17:16	schedule	share 22:11
31:14	regulated		23:10 27:14 28:3	
reaching	18:14	reviewing 18:11	scheduled	shift 16:14,22 26:6,11,
18:14	related	RFA	28:2	18,19
react	17:11	18:17	schools	shipped
9:8 11:4 15:18	released	risk	22:10	12:21
ready	17:17	7:9,12 13:16,18	scrap	shipping
8:23 9:16 15:18	relocated	16:5 19:10 26:21	31:14	31:7
real	16:11,19 17:3	River	scratching	shipping/receiving
22:22	remove	23:5	30:3	26:18
reason	10:13 12:13	road	screening	show
26:20	removed	9:20 20:20,21 25:6	12:12	27:11
reasonable	31:11	room	scrubbers	showing
28:19	rendering	3:5	7:20	27:1
recapture	11:21 12:9	route	seal	shred
14:19	reported	15:14 22:22,24	9:18	3:16 6:20 7:8 12:3
receive 13:6,13 26:22	16:4	23:7	secondary	4,11
,	REPORTER	routes	31:15	shredded
received 16:14,22	23:21	21:15	segregated	7:11 32:10,20
recently	reports 18:12	routine	31:13	shredders
3:7		18:6	sell 3:18 6:24	12:1 32:7
receptors	reprocess 6:18 13:11	run		shredding
22:11		6:16 7:24 8:21 9:16,17,21 13:17	send 14:14	6:17 7:20,23 12:2 4,8 30:25
recognized	require 18:12 23:23	26:18		
27:10	required	runaway	sense 3:21	shut 14:8
record	9:25 10:9	7:10 16:6,8,16	sensitive	side
4:19 18:21,24	requirements	running	22:11	14:23,24 28:11
recorded	4:3 5:5 10:3 22:7	7:25 8:3 13:16,19	separate	29:11
16:8,16,25			scharace	



5:25	sprinkler	stream		things
signs	15:9	31:23,25 32:20,22	Т	25:17,22
13:8	square	streams		thinking
similar	7:1	6:24 31:18	table	24:23
3:22 8:10	staff	stress	11:23	Thornton
single	5:1	13:8	tagging	20:19 21:12 23:2,6
30:10	stage	stuff	15:19	thoughts
sit	6:4 12:2,3,13	30:24	takes	22:11,12
22:17	staging	subject	23:3	three-quarters
site	15:11 26:16 28:7,	5:5 12:25	taking	30:17
5:20,22 6:14 7:2	19 29:2	submerge	4:14	time
8:13,15 9:13 18:16	standards	10:15	talk	4:14,17,21 8:24
sits	18:3	submerging	3:5 5:3 30:11	13:20 18:23 19:16
27:19	standpoint	13:22	talking	22:13,15 27:19
size	3:21	submit	5:23	28:4,19,23 30:20
30:2	start	4:16 22:12 23:11	tank	timely
slide	5:1 10:15 12:13	submittal	14:20	23:16
5:6	starting	13:1	taped	times
slow	12:6 24:3	submitted	30:23	21:13
23:13	state	17:16	team	today
small	4:17 6:9 8:17,22	suction	9:24 11:3	4:13 25:18
7:18 27:21	17:22,25 18:24	12:11	technical	Today's
	29:22		5:16	17:15
smoke 15:7	States	suggest 22:13	temperature	tonight
	27:9		8:19 15:12 16:9,17	3:25 5:1
solution 24:11	stations	suggests 3:8	17:2	top
	25:7,8		temperatures	10:7
Solutions	statutes	sump	9:11 16:13,21 17:2	town
5:2	17:22	14:19 19:6	tend	20:8,23 24:9
source	stay	Supersacks	32:7	track
4:10	14:6	12:21	Teresa	9:10
south		suppliers	4:19	traffic
23:6	stays 19:6	24:3	terms	20:9 22:8,9,14
Spanish		support	25:9	
4:6	steel 31:13	5:16,19 20:10,11	territory	trailer 26:25
speaker		21:22,23 29:21	29:25	
4:16	step 29:18	suppression		training
speaking		13:22 14:9,10	Terry 26:4 27:8 28:15	11:7
22:6	storage	surface		transcribing
specific	5:23 8:16,23 9:2,3,	30:4	Terry's 27:17	4:13
11:6 18:4	5 12:24 14:24 16:7,15,20,21,23,	system		transport
spending	24 17:4 18:4 19:24	3:24 7:13,15,16,	them's 13:4	9:19 17:24
23:2		20,21,23 9:3		transportation
spent	store 3:25 8:11,12 9:22	13:22,23 14:13,14	thermal	20:6,14,18 21:9,16
12:24 20:19 23:1	18:11	15:9,20 16:3 19:2	7:10 8:18,25 9:4	22:18,19 23:24
split		25:3 32:7	10:5 14:12 15:5,12	26:14
12:5	stored	systems	16:6,8,15,24 17:1	treat
	16:7,14,23	15:8,9	28:6,13,24	18:11



Index: signs..treat

	1	
treatment	unstable	water
15:21 18:4	21:8	7:8,9,12,13,14,15,
truck	upper	16,18 10:16 14:1,
20:8 23:7 27:25	9:15	18,19 16:7 19:3,
28:14,19		17,24 20:4
trucker	V	wave
27:18,24,25	• • • • • • • • • • • • • • • • • • •	30:5
· · ·	vacuum	ways
truckers	12:11	4:5
20:24 21:11 22:9,		
24	valid	weather
trucks	17:7 23:25	9:23
12:22 27:14 28:22	valuable	website
TSMC	10:10	17:10 18:18
20:7 24:3	vehicle	weight
turn	25:10 29:11 30:13	30:18
3:18,19 4:12	vehicles	wet
type	3:12 30:5,9,23	7:19
6:7 8:17	view	work
	5:21	10:1 20:9 21:9
types		23:17 26:12 29:7
27:9	VIP	
typically	5:21 23:5	32:15
10:16 13:7,17 14:5	visual/thermal	working
30:22,23 32:3	15:7	11:1 24:13 30:13
,	VOC	31:17
	7:22	Works
U		19:1
T11. 11.	VP	
Uh-huh	5:19	worried
19:11 25:1 26:24		21:4,5
31:16	W	worry
UK		28:9
9:13 25:20 29:16	wait	
uncomfortable	26:15	
28:3		<u> </u>
	waiting	yard
understand	27:20	14:22
8:3 11:4 20:12	Wal-mart	
32:13	20:21 27:20	years
understanding	walk	24:19
19:9	8:2	
unit		
14:9,11,18	waste	
	12:25 13:3 17:19,	
United	21,24,25 18:4,11	
27:9	30:21,25 31:6,7,	
units	18,23	
13:3 14:2,24 15:4	wastes	
19:24	18:8	
unscheduled	wastewater	
29:5	7:16	
27.3	/.10	

